
The Insurance Role of Firms

741 Macroeconomics
Topic 5

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2025 fall

Firms as Insurance Providers

- Knight (1921) ascribes the very existence of the firm to its role as an insurance provider
 - Businesses are inherently risky and uncertain
 - Agents who can tolerate or diversify risk become the owner of firms
 - They then provide insurance to workers through wage contracts
- The models we have seen so far do not capture this idea
- We make the following modifications:
 - workers are risk-averse
 - firms offer long-term contracts
 - allow for time-varying productivity shocks

A Toy Model of Optimal Contract

Environment

- Two periods, $t = 0, 1$
- At $t = 0$, a worker and a firm are matched
- Preferences:
 - Workers are risk-averse: $u(c_0^w) + \beta \mathbb{E}_0[u(c_1^w)]$
 - Firms are risk-neutral: $c_0^f + \beta \mathbb{E}[c_1^f]$
- Firms produce z_t units of output per worker: z_0 is deterministic & z_1 is stochastic
- The firm has to deliver utility of V_0 to the workers (exogenous outside option)
- No financial asset is available

Optimal Contracting Problem

$$\max_{w_0, \{w_1(z_1)\}} z_0 - w_0 + \beta \mathbb{E} [z_1 - w_1(z_1)]$$

$$\text{s.t. } u(w_0) + \beta \mathbb{E}[u(w_1(z_1))] \geq V_0$$

- Firms write wage contracts contingent on the shocks
- Taking the first-order conditions, (let λ be the Lagrange multiplier)

$$\lambda u'(w_0) = 1$$

$$\lambda u'(w_1(z_1)) = 1$$

⇒ perfect wage/consumption smoothing

- Even in the absence of a financial market, firm can instead act as insurance provider

History-Dependence in Wages

- Eliminating the Lagrange multiplier, we have explicit solutions:

$$w_0 = w_1(z_1) = u^{-1}(V_0/(1 + \beta))$$

- A critical aspect, beyond smoothing, is that wage is history-dependent
- Wage at $t = 1$ is a function of outside option of workers at $t = 0$
- This is not a feature of most of the models we have seen
 - There, wage is a function of current and future productivity and outside options
 - The only exception is the sequential auction

Beaudry & DiNardo (1991)

- Beaudry & DiNardo (1991) test the prediction using CPS/PSID 1976-1984
- Do the past labor market conditions predict wages...
... above and beyond contemporaneous labor market conditions?
- Run the following regression:

$$\ln w_{i,t,t-j} = \beta_1 \text{unemp}_t + \beta_2 \text{unemp}_{t-j} + \beta_3 \text{unemp}_{t-j,t}^{\min} + \gamma' X_{i,t} + \epsilon_{i,t}$$

- $w_{i,t,t-j}$: wage of worker i at time t hired at time $t - j$
- unemp_t : unemployment at time t
- unemp_{t-j} : unemployment when the worker is hired
- $\text{unemp}_{t,t-j}^{\min}$: the lowest unemployment rate during the tenure

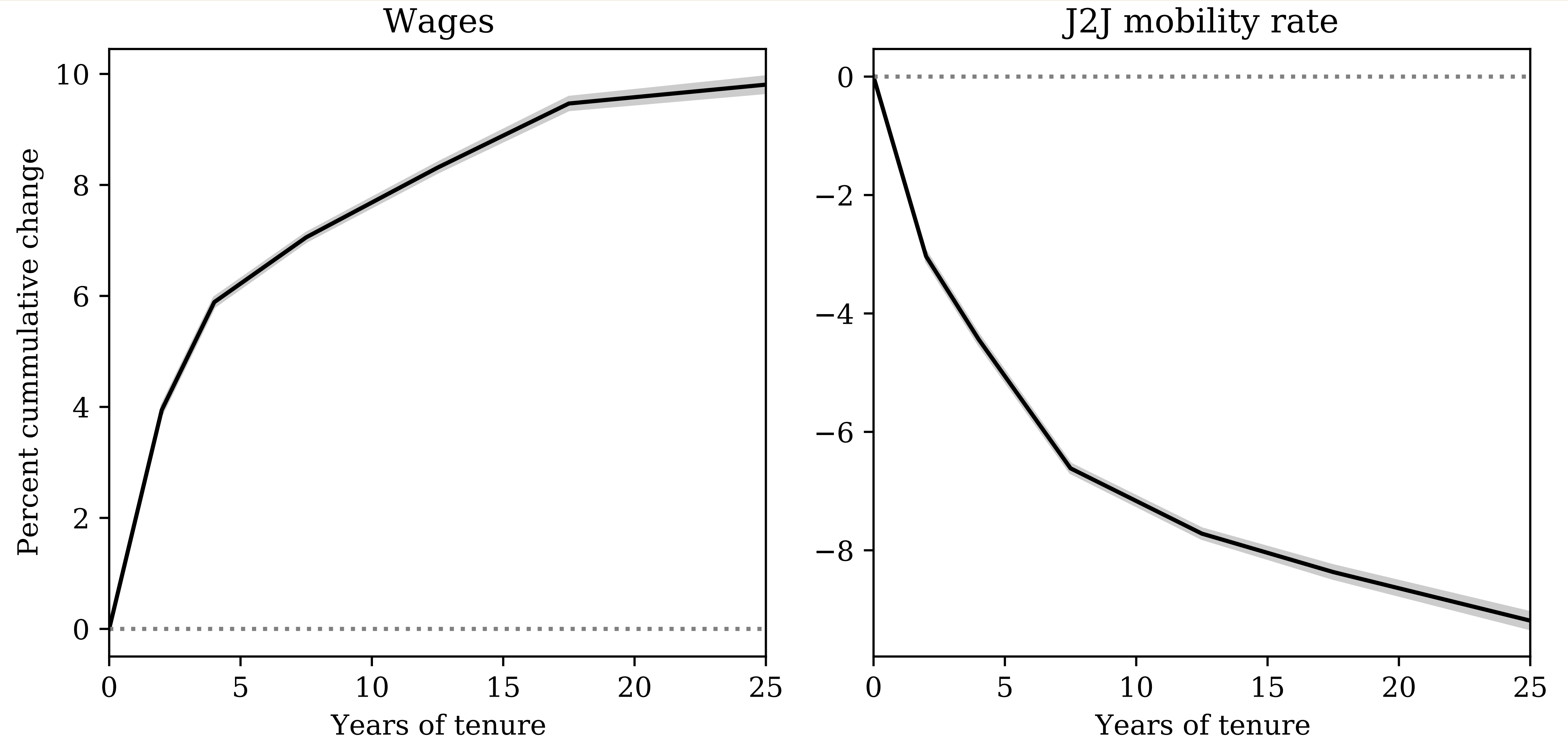
Wages are History Dependent in the Data

	Contemporaneous Unemployment Rate	Unemployment at Start of Job	Minimum Rate since Start of Job	Data
1.	−.020 (.002)	PSID (levels)
2.	...	−.030 (.002)	...	PSID (levels)
3.	−.045 (.003)	PSID (levels)
4.	−.010 (.002)	−.025 (.002)	...	PSID (levels)
5.	−.001 (.002)	...	−.044 (.003)	PSID (levels)
6.	.000 (.002)	.013 (.004)	−.059 (.006)	PSID (levels)
7.	−.014 (.002)	PSID (fixed effect)
8.	...	−.021 (.003)	...	PSID (fixed effect)
9.	−.029 (.003)	PSID (fixed effect)
10.	−.007 (.0025)	−.006 (.007)	−.029 (.008)	PSID (fixed effect)

Wages are Not Smooth in the Data

- In the data, wages are rarely perfectly smoothed
 1. Wages rise with tenure on average
 2. Wages respond to idiosyncratic firm-level shocks

Wages Rise and J2J Falls with Tenure



Partial Insurance, More So for Risk-Averse Workers

Shock to value added of firm j

$$\Delta \ln w_{ijt} = \beta \Delta \epsilon_{j,t} + X'_{ijt} \gamma + \nu_{ijt}$$

	Sensitivity to Permanent Shocks (1)	Sensitivity to Transitory Shocks (2)
$\Delta \epsilon_{j,t}$.1096 (.0324) [.0213]	.0151 (.0144) [.1947]
$\Delta \epsilon_{j,t} \times \text{high risk aversion}$	-.0832 (.0366) [.0157]	-.0120 (.0154) [.2468]
$\Delta \epsilon_{j,t} \times \text{manager}$.0778 (.1197) [.0237]	.0132 (.0166) [.2572]
$\Delta \epsilon_{j,t} \times \text{s.d.}[\ln(VA_{jt})]$	-.0268 (.0129) [.0604]	-.0040 (.0038) [.3575]
$\Delta \epsilon_{jt} \times \text{bankruptcy index}$.0327 (.0388) [.0118]	-.0027 (.0100) [.2474]
Observations	24,956	40,337
J -test (p -value)	.3257	.2863

Moral Hazard

- Now introduce moral hazard frictions into the optimal contracting problem
- At $t = 1$ (after z_1 realizes), workers receive outside offers
 - Let $F(W_1)$ be the cdf of the offer utility distribution (exogenous)
- Two important assumptions:
 1. Contracts cannot depend on the arrival of the outside offer
 - Either because the outside offer is unverifiable or a fairness concern
 2. Contracts cannot specify worker's job mobility decisions
 - Unconstitutional in many countries: "no slavery"
- If outside offer provides a better utility, the worker leaves for the other firm

Optimal Contracting Problem

$$\max_{w_0, \{w_1(z_1)\}} z_0 - w_0 + \beta \mathbb{E} \left[F(u(w_1(z_1))) (z_1 - w_1(z_1)) \right]$$

$$\text{s.t.} \quad u(w_0) + \beta \mathbb{E} \left[\int \max \{ u(w_1(z_1)), \tilde{W}_1 \} dF(\tilde{W}_1) \right] \geq V_0$$

- The FOCs are (let $\tilde{F}(w_1) \equiv F(u(w_1))$)

$$\lambda u'(w_0) = 1$$

$$-\tilde{F}(w_1(z_1)) + \tilde{F}'(w_1(z_1)) [z_1 - w_1(z_1)] + \lambda \tilde{F}(w_1(z_1)) u'_1(w_1(z_1)) = 0$$

- Getting rid of the Lagrange multiplier,

$$\frac{u'(w_1(z_1))}{u'(w_0)} = 1 - \frac{\tilde{F}'(w_1(z_1))}{\tilde{F}(w_1(z_1))} [z_1 - w_1(z_1)]$$

Backloading and Frontloading

$$\frac{u'(w_1(z_1))}{u'(w_0)} = 1 - \underbrace{\frac{\tilde{F}'(w_1(z_1))}{\tilde{F}(w_1(z_1))}[z_1 - w_1(z_1)]}_{\equiv \xi(z_1)}$$

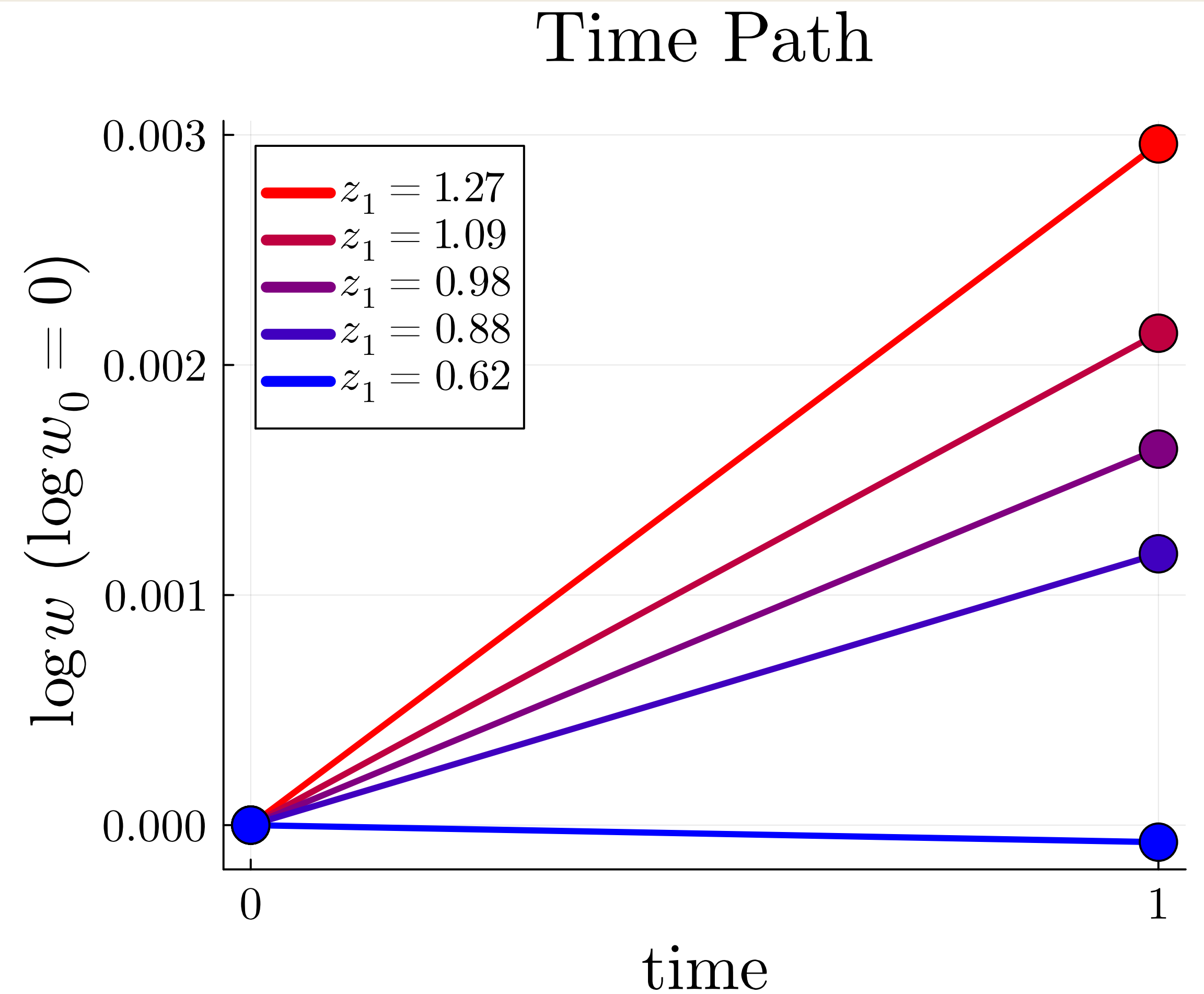
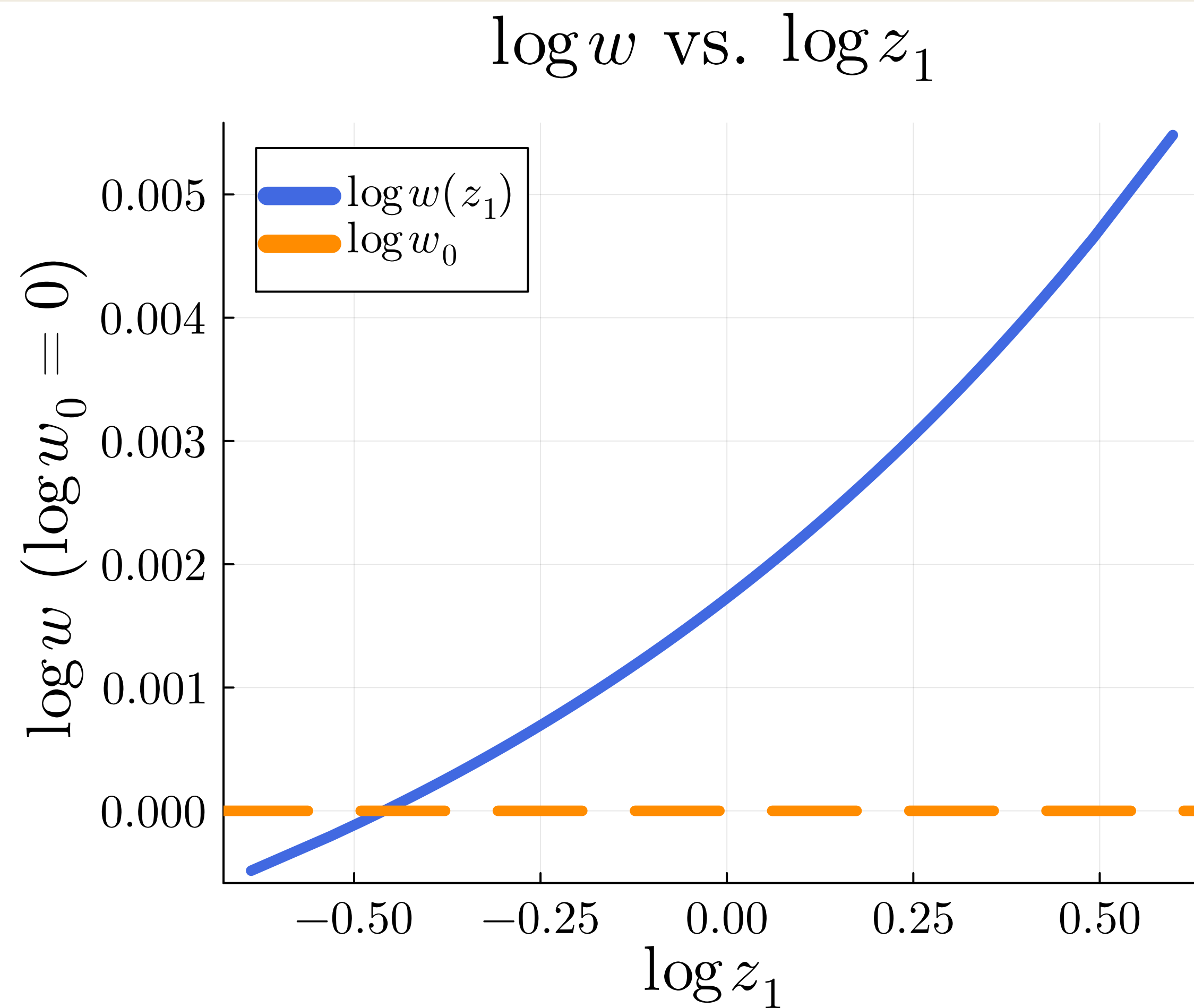
1. $\xi_1(z_1) > 0 \Leftrightarrow z_1 - w_1(z_1) > 0$

- Raising wages \Rightarrow increased retention \Rightarrow higher profits (since $z_1 - w_1(z_1) > 0$)
- Firms therefore **backload** wages $w_1(z_1) > w_0$

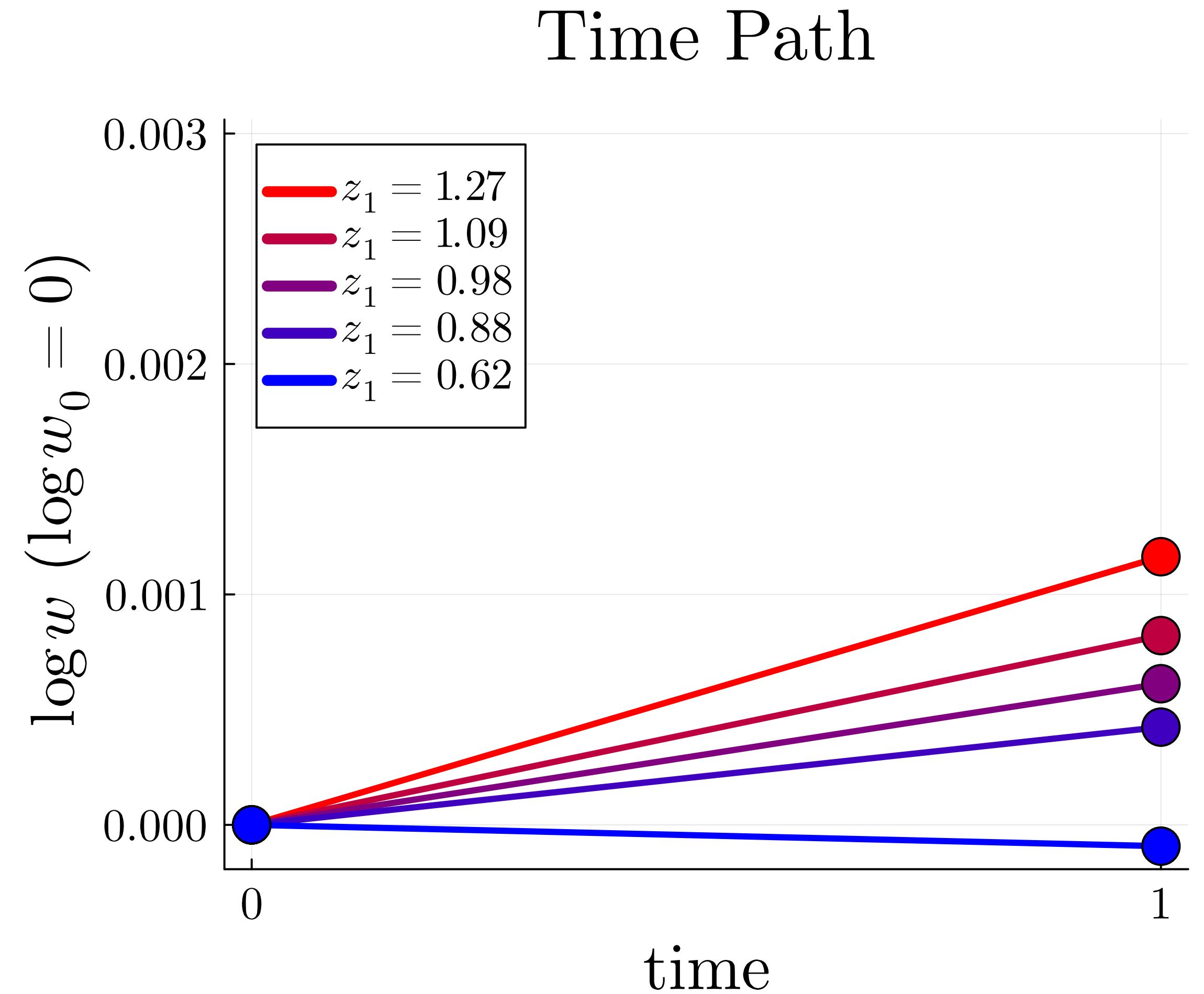
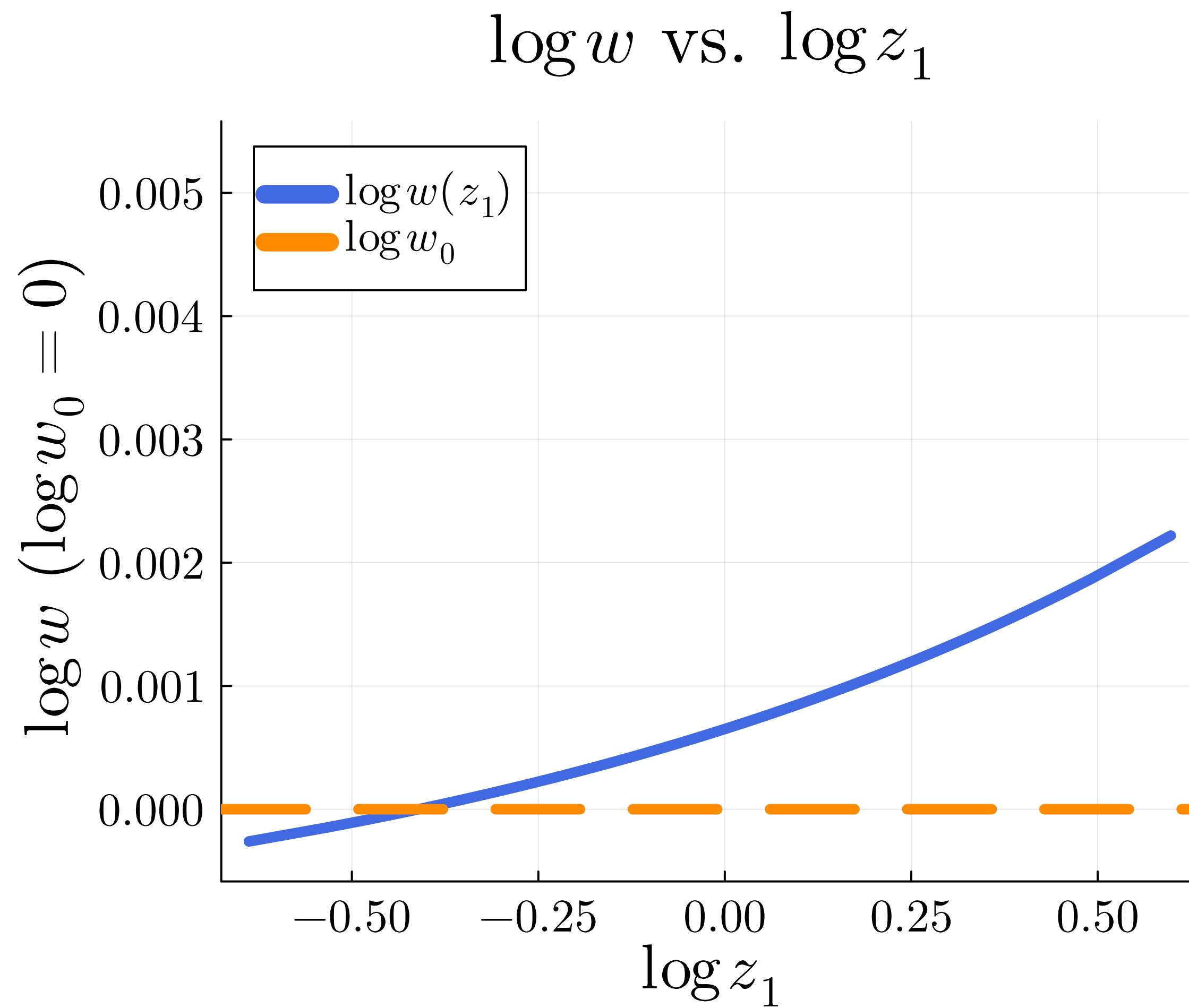
2. $\xi_1(z_1) < 0 \Leftrightarrow z_1 - w_1(z_1) < 0$

- Raising wages \Rightarrow increased retention \Rightarrow lower profits (since $z_1 - w_1(z_1) < 0$)
- Firms therefore **frontload** wages $w_1(z_1) < w_0$

Numerical Examples with Low Risk Aversion



Numerical Examples with High Risk Aversion



Recursive Contract

- We can equivalently rewrite the previous problem in a recursive form

$$\Pi_0(V_0) = \max_{w_0, w_1(z_1)} z_0 - w_0 + \beta \mathbb{E} \left[F(u(w_1(z_1))) (z_1 - w_1(z_1)) \right]$$

$$\text{s.t.} \quad u(w_0) + \beta \mathbb{E} \left[\int \max \{ u(w_1(z_1)), u(\tilde{w}_1) \} dF(\tilde{w}_1) \right] \geq V_0$$

Recursive Contract

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$$\begin{aligned}\Pi_0(V_0) = \max_{w_0, \{V_1(z_1)\}} \quad & z_0 - w_0 + \beta \mathbb{E} \left[F(V_1(z_1)) \Pi_1(V_1(z_1), z_1) \right] \\ \text{s.t.} \quad & u(w_0) + \beta \mathbb{E} \left[\int \max \{ V_1(z_1), u(\tilde{w}_1) \} dF(\tilde{w}_1) \right] \geq V_0\end{aligned}$$

Recursive Contract

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$$\text{s.t.} \quad u(w_0) + \beta \mathbb{E} \left[\int \max \{ V_1(z_1), u(\tilde{w}_1) \} dF(\tilde{w}_1) \right] \geq V_0$$

- In the next period, firms solve

$$\Pi_1(V_1, z_1) = \max_{w_1} z_1 - w_1$$

$$\text{s.t.} \quad u(w_1) \geq V_1$$

- V_1 is called **promised utility**
- Constraints are called **promise-keeping constraints**

Recursive Contracts with Many Periods

- Writing recursively not useful with 2-period, but very useful if more than 2 periods!
- Recursive formulation naturally extends to T -period model:

$$\begin{aligned}\Pi_t(V_t, z_t) = & \max_{w_t, \{V_{t+1}(z_{t+1})\}} z_t - w_t + \beta \mathbb{E} \left[F(V_{t+1}(z_{t+1})) \Pi_{t+1}(V_{t+1}(z_{t+1}), z_{t+1}) \right] \\ \text{s.t.} \quad & u(w_t) + \beta \mathbb{E} \int \max\{V_{t+1}(z_{t+1}), \tilde{W}\} dF(\tilde{W}) \geq V_t\end{aligned}$$

and

$$\begin{aligned}\Pi_T(V_T, z_T) = & \max_{w_T} z_T - w_T \\ \text{s.t.} \quad & u(w_T) \geq V_T\end{aligned}$$

- Can use the standard Bellman technique to solve the optimal contract!

Long-term Wage Contracts in the Frictional Labor Market

Based on
Balke-Lamadon (2022)
Souchier (2024)

Preferences and Technology

- Discrete time, $t = 0, \dots, \infty$. Focus on the steady state (for now).
- Firms:
 - Risk-neutral with preferences $\sum_{t=0}^{\infty} \beta^t c_t^f$
 - Heterogeneous in their productivity z , which follows Markov process
- Workers:
 - Risk-averse with preferences $\sum_{t=0}^{\infty} \beta^t u(c_t^w)$
 - Fixed and homogenous productivity
- A match produces z units of output
- Unemployed workers produces b at home

Timing

1. Firm-level productivity shocks z_t are realized
2. Firms produce and pay wages
3. All agents search & match
 - Employed and unemployed workers search for jobs
 - Firms post vacancies
 - new matches are formed and new contracts are signed
4. Exogenous separations take place and workers can quit

Directed Search

- Search is directed
 - Random search is a nightmare in this kind of model
- Firms post wage contracts, and workers choose which jobs (submarket) to apply for
- Without loss of generality, submarkets are indexed by worker's continuation value v
 - Continuation value from the job is the only thing that workers care!
- There is a CRS matching function in each submarket v : $M(\phi_u(v) + \zeta\phi_e(v), \phi_f(v))$
 - Define $\lambda^U(v) \equiv M/(\phi_u + \zeta\phi_e)$, $\lambda^E(v) \equiv \zeta\lambda^U(v)$, and $\lambda^F(v) \equiv M/\phi_f$
- Unemployed workers then solve

$$U = u(b) + \beta[\max_v \lambda^U(v)v + (1 - \lambda^U(v))U]$$

Contracts

- Firms offer long-term contracts to workers under full commitment
- Firms specify the wages contingent on the **history** of productivity shocks
 - Again, contracts cannot depend on outside offers or specify mobility decisions
- As before, we can equivalently describe contracts recursively:
 - Given the promised utility V_t and productivity z_t today, firms specify

$$w_t(V_t, z_t), \quad V_{t+1}(z_{t+1}; V_t, z_t)$$

- subject to promise-keeping constraint:

$$u(w(V_t, z_t)) + \beta \left[\max_v \lambda^E(v)v + (1 - \lambda^E(v)) \left((1 - \delta) \max\{\mathbb{E} V_{t+1}(z_{t+1}; V_t, z_t), U\} + \delta U \right) \right] \geq V_t$$

Bellman Equation

- Value of firm with promised utility V_t and productivity z_t

$$\Pi(V_t, z_t) = \max_{w_t, \{V_{t+1}(z_{t+1})\}} z_t - w_t + \beta(1 - \lambda^E(v))(1 - \delta)(1 - q)\mathbb{E}[\Pi(V_{t+1}(z_{t+1}), z_{t+1})]$$

$$\text{s.t.} \quad u(w) + \beta [\lambda^E(v)v + (1 - \lambda^E(v))W_{t+1}] \geq V_t \quad (\text{Promise-keeping})$$

$$v \in \arg \max_{\tilde{v}} \lambda^E(\tilde{v})\tilde{v} + (1 - \lambda^E(\tilde{v}))W_{t+1} \quad (\text{Incentive compatibility for OJS})$$

$$q = \mathbb{I}[\mathbb{E}[V_{t+1}(z_{t+1})] < U] \quad (\text{Incentive compatibility for quit})$$

where W_{t+1} is the continuation value:

$$W_{t+1} \equiv (1 - \delta)(1 - q)\mathbb{E}[V_{t+1}(z_{t+1})] + (\delta + (1 - \delta)q)U$$

Optimal Wage Formula

$$\frac{u'(w_{t+1}(z_{t+1}))}{u'(w_t)} = 1 - \underbrace{\frac{\partial \ln p_{t+1}}{\partial w_{t+1}(z_{t+1})} \mathbb{E} [\Pi(V_{t+1}(z_{t+1}), z_{t+1})]}_{\equiv \xi(z_{t+1})}$$

- p_{t+1} is the probability that workers stay at the current firm
- Since $\frac{\partial \ln p_{t+1}}{\partial w_{t+1}} \geq 0$, $\xi(z_{t+1}) > 0$ if and only if $\mathbb{E}[\Pi] > 0$
 - If $\xi_{t+1} > 0$, it is optimal to backload ($w_t < w_{t+1}$) so as to incentivize workers to stay
 - If $\xi_{t+1} < 0$, it is optimal to frontload ($w_t > w_{t+1}$) so as to incentivize workers to leave

Free-Entry of Vacancy

- The cost of vacancy posting is κ , and we assume there is a free-entry
- For each submarket v , free entry implies (whenever there is a positive entry)

$$\lambda^F(v)\beta\Pi(v, z_0) = \kappa$$

Recall $\lambda^F(v) = M(1, 1/\theta(v))$, where $\theta(v)$ is the market-tightness in submarket v

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 - High-wage postings are associated with fewer vacancies relative to applicants

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 - Low-profits (high wage) are compensated by high vacancy filling rate
2. $\lambda^F(v)$ increasing in $v \Rightarrow \theta(v)$ is decreasing in v
 - High-wage postings are associated with fewer vacancies relative to applicants
3. Consequently, $\lambda^U(v)$ & $\lambda^E(v)$ are decreasing in v
 - Good jobs are harder to find in equilibrium

Equilibrium Definition

- A recursive equilibrium consists of value functions $\Pi(V, z)$, policy functions $V_{t+1}(z_{t+1}; V, z)$, $w(V, z)$, $v(V, z)$, and $q(V, z)$, as well as meeting rates $\lambda^U(v)$, $\lambda^E(v)$, $\lambda^F(v)$ such that:
 1. Value and policy functions solve Bellman equations
 2. The free-entry conditions are satisfied
 3. Meeting rates are consistent with the matching function

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- Realize that the definition does **not** involve employment distribution!

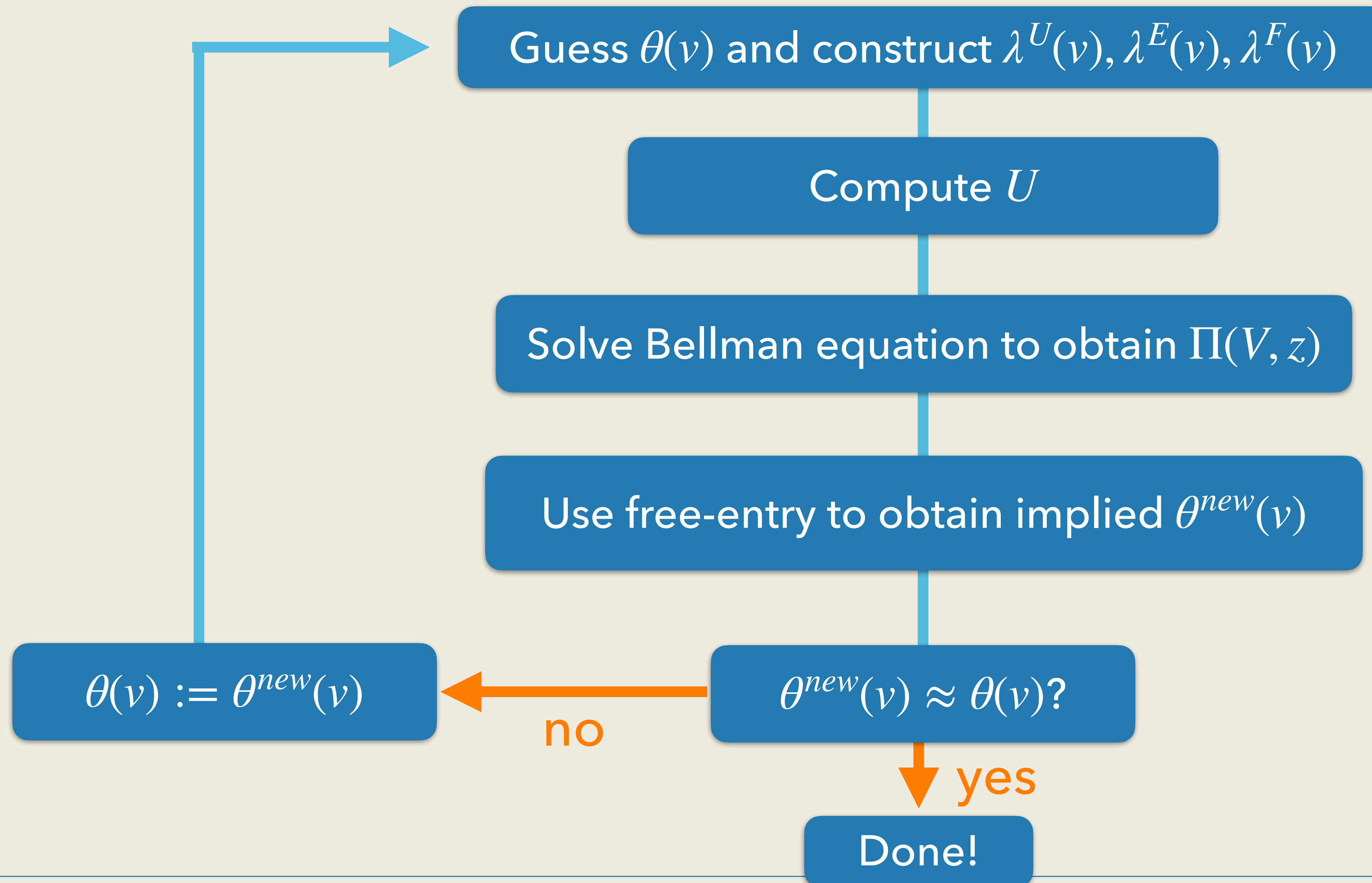
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 1. Value and policy functions solve Bellman equations
 2. The free-entry conditions are satisfied
 3. Meeting rates are consistent with the matching function
- Realize that the definition does **not** involve employment distribution!
- This is the so-called **block recursive** property (Shi, 2005; Menzio & Shi, 2011):

Value and policy functions are independent from the distribution.

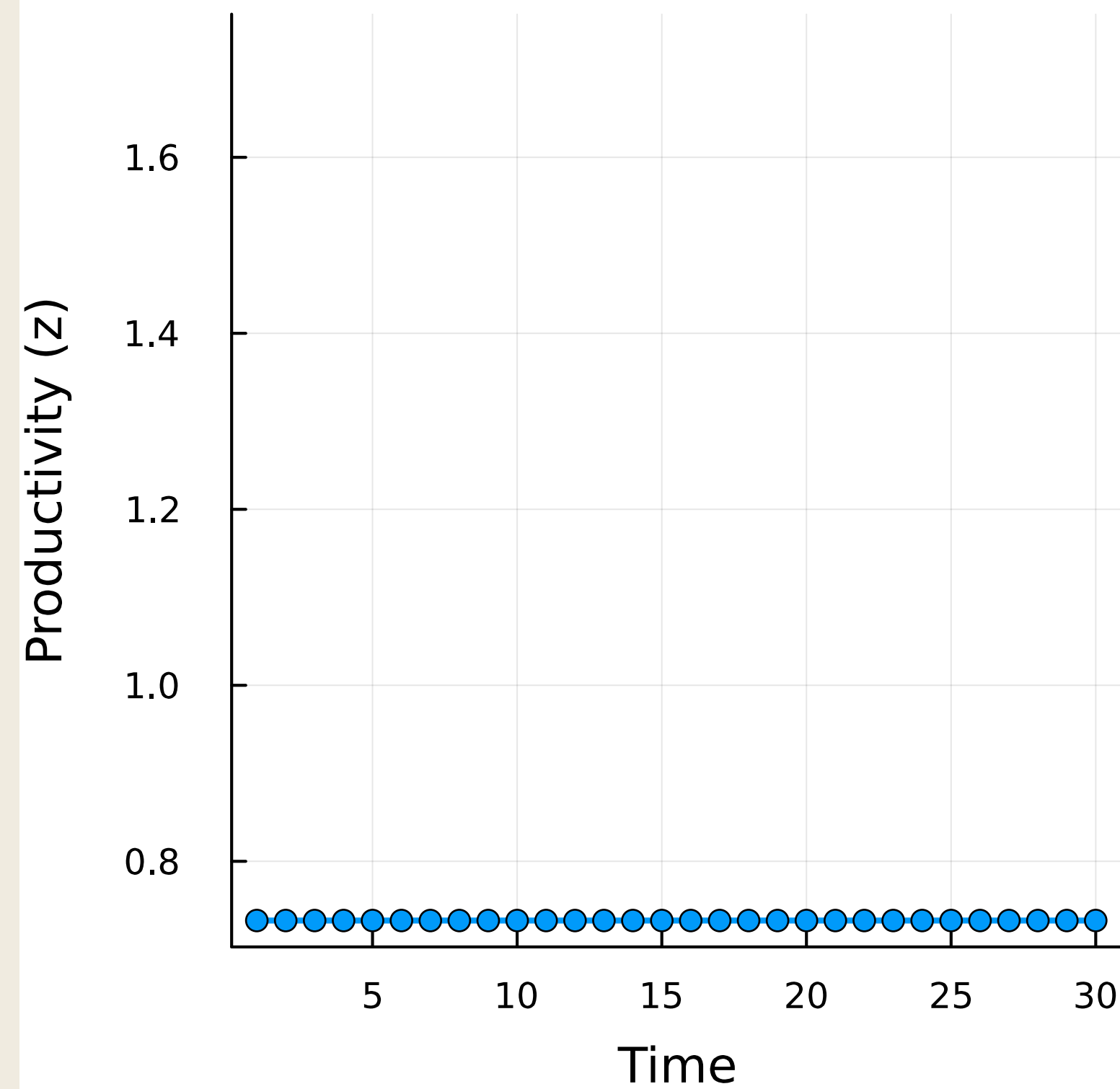
 - Firms don't need to think about the distribution because of directed search
 - Workers don't need to think about the distribution because of free-entry

Computational Algorithm

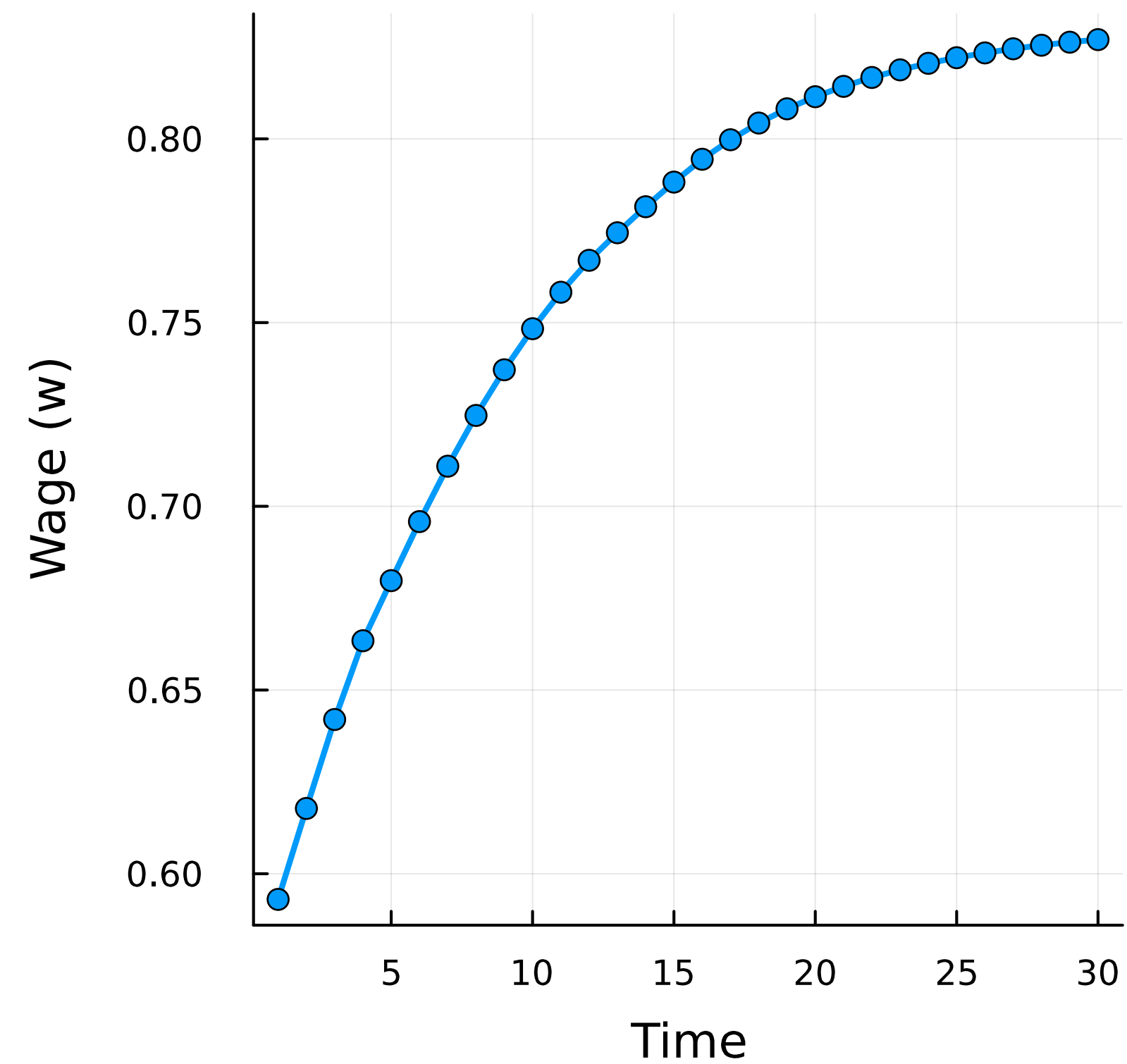


Average Tenure Profile

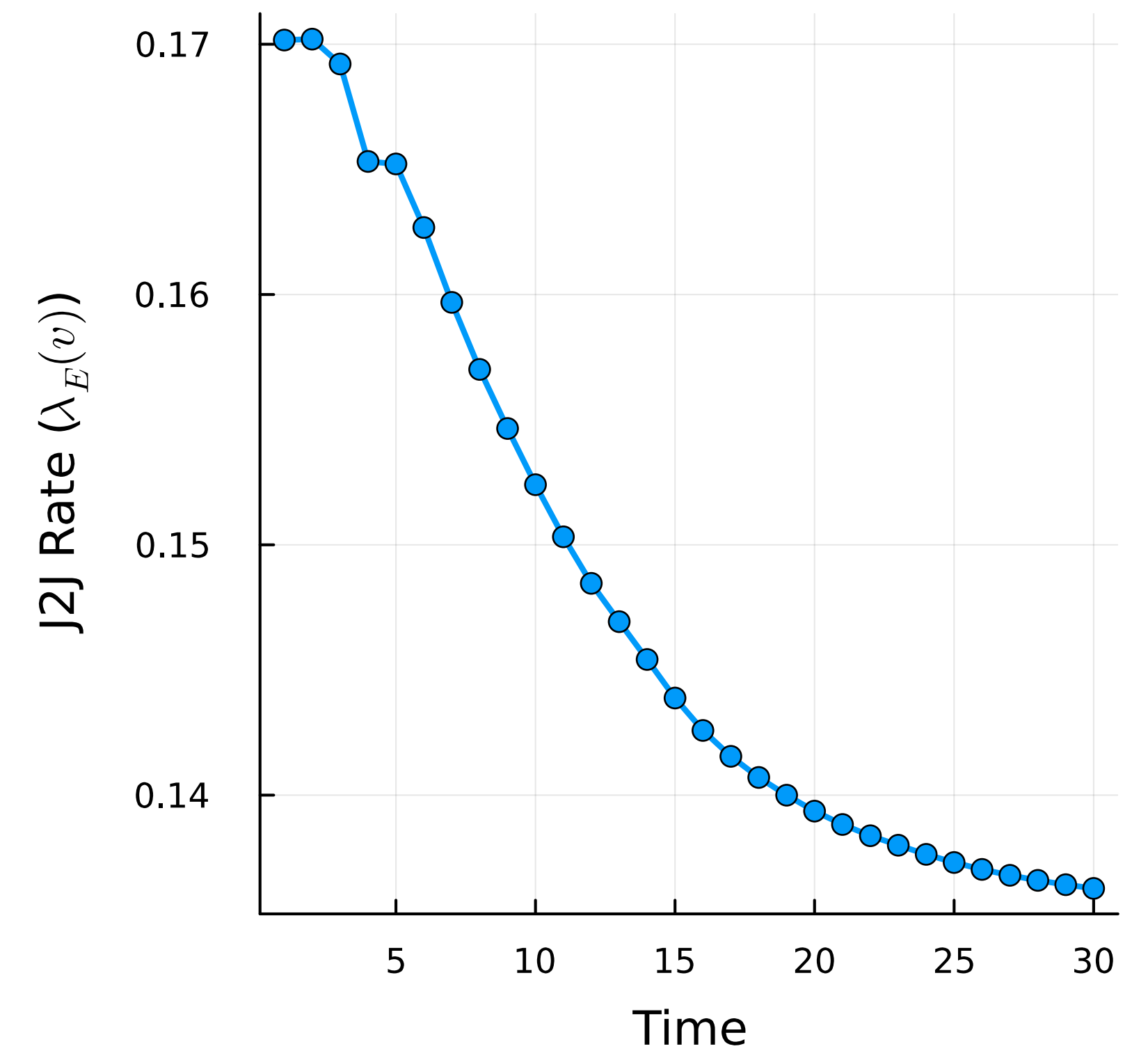
Productivity



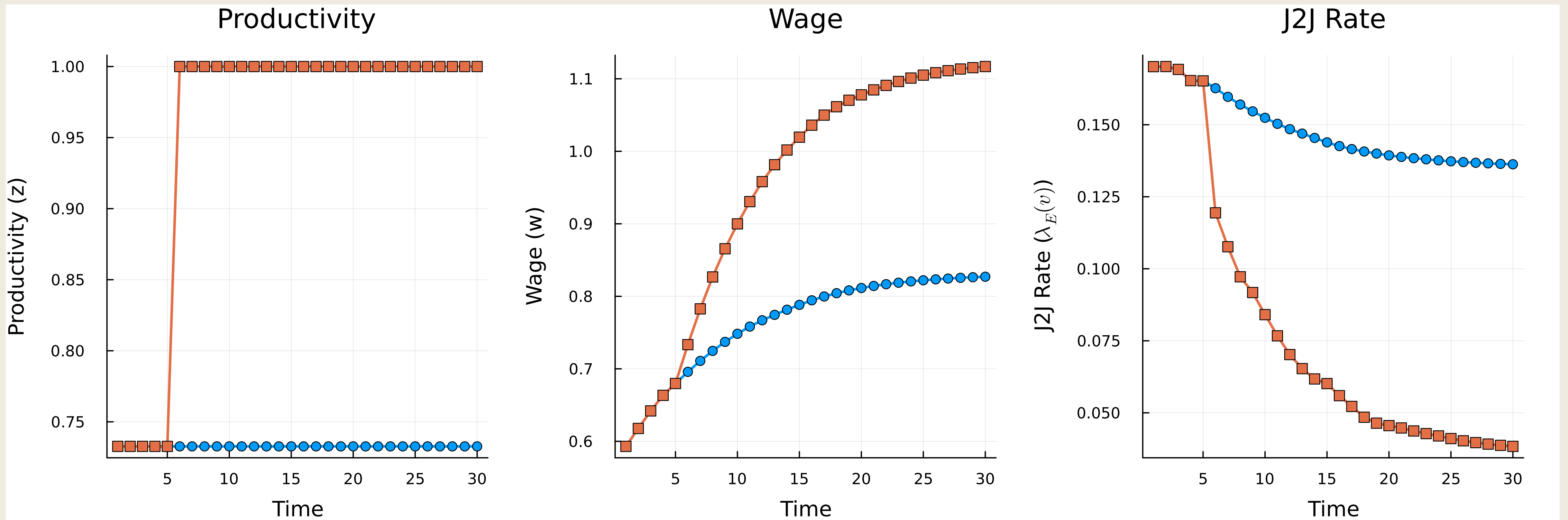
Wage



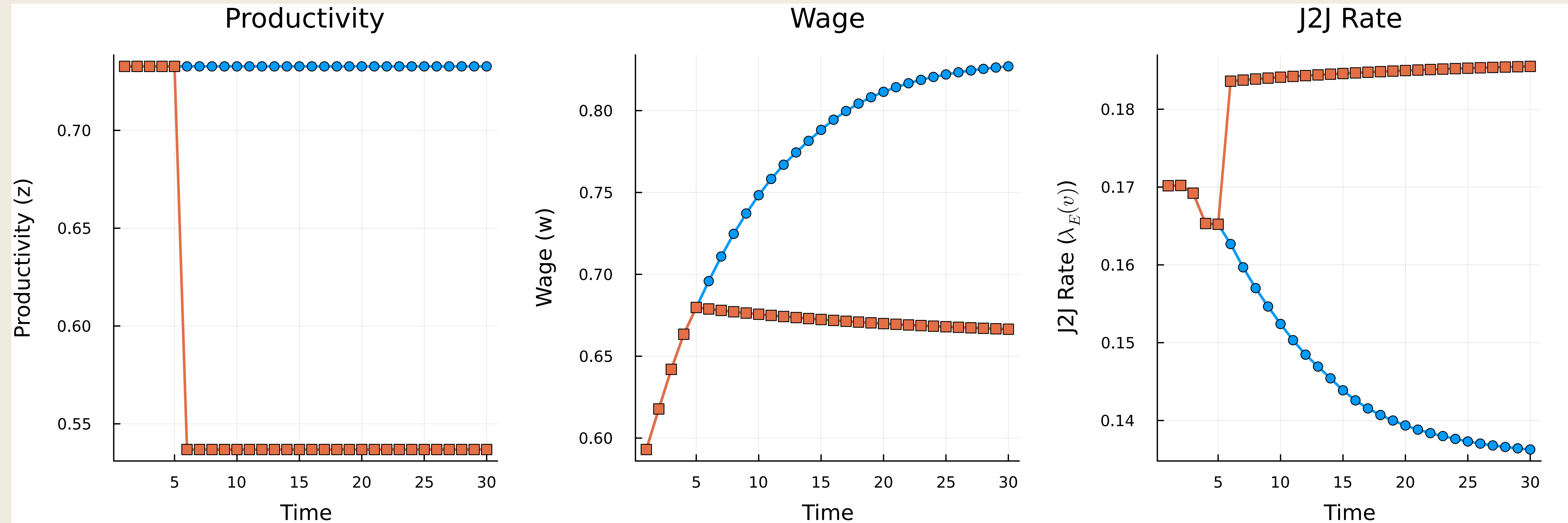
J2J Rate



Positive Shock to Firm Productivity



Negative Shock to Firm Productivity



Which Wage Setting Protocol?

1. Wage posting (Burdett-Mortensen, 1998)
2. Nash bargaining (including sequential auction)
3. Long-term wage contracts

3. Contract

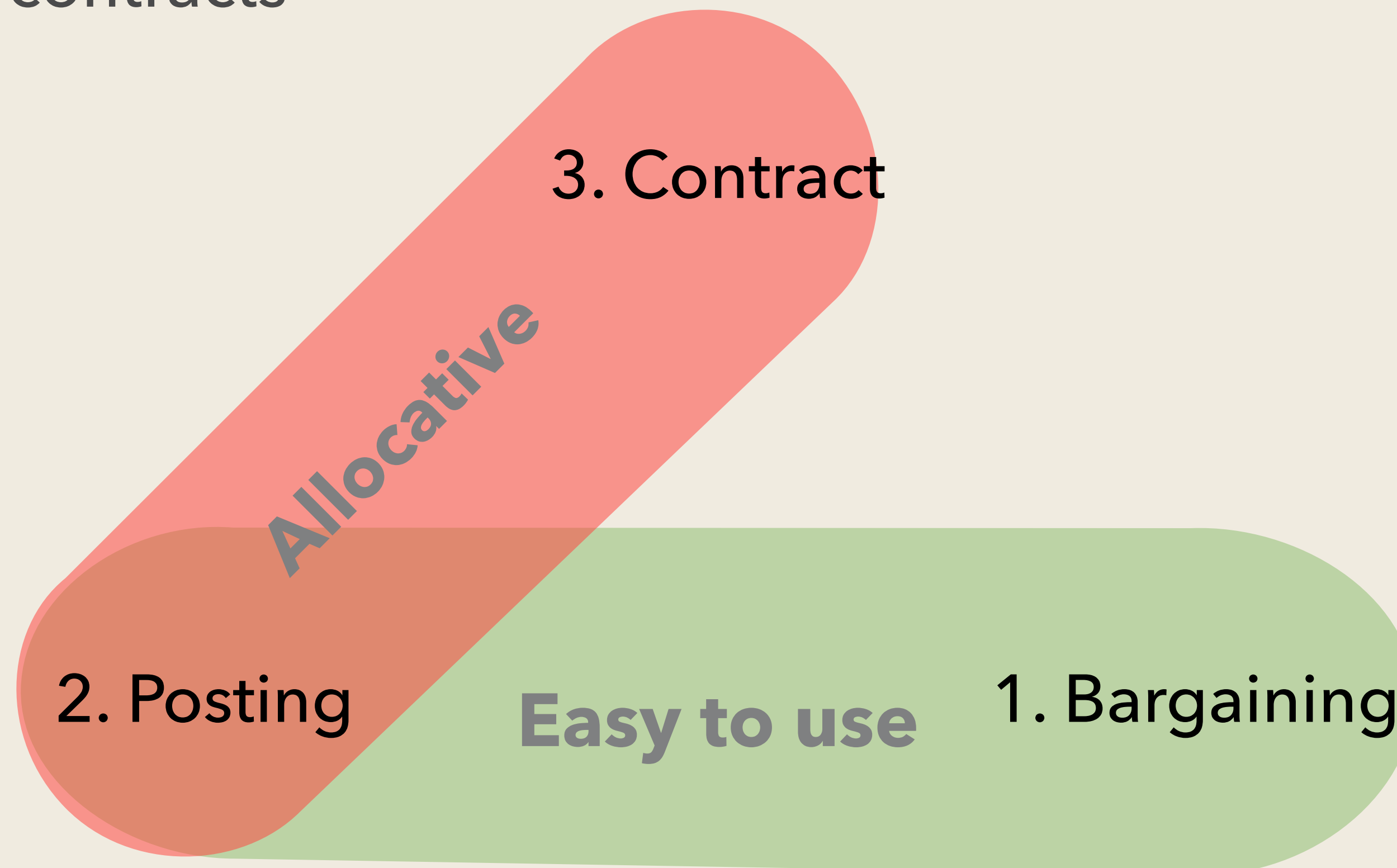
2. Posting

Easy to use

1. Bargaining

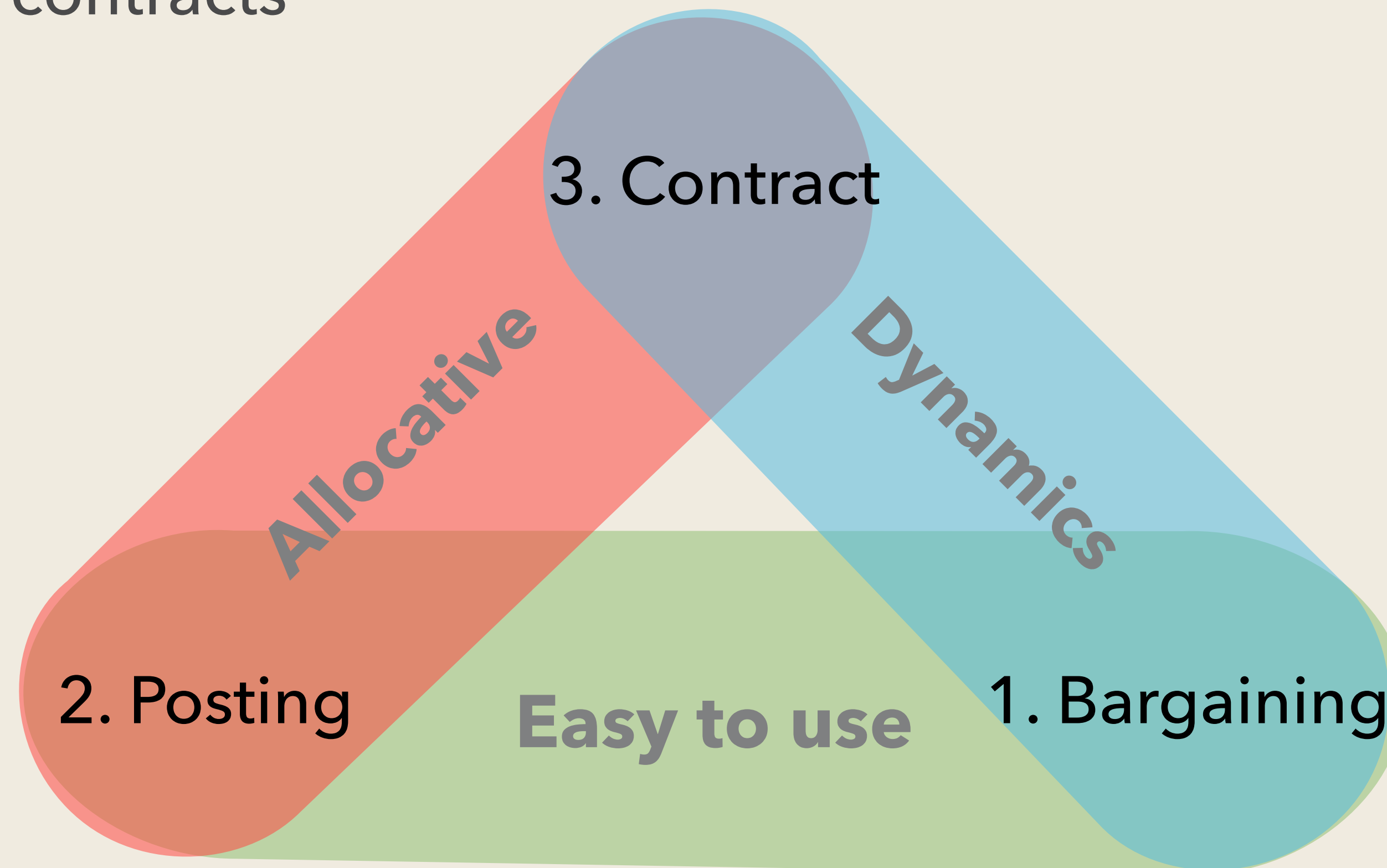
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Which Wage Setting Protocol?

1. Wage posting (Burdett-Mortensen, 1998)
2. Nash bargaining (including sequential auction)
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Open Questions

- Can we identify the wage-setting protocol from the data?
 - Long-term contracts imply endogenous persistence and dynamics
 - Beaudry & Portier (1991) deserve a modern treatment
- What are we still missing?
 - Typical contracts involve bonuses, benefits, overtime, severance, etc. Why?
 - Do firms really have commitment?
 - Are firms really risk-neutral? Are workers really hand-to-mouth?
 - Aren't firms facing various constraints on wage setting? (e.g., fairness)

Appendix: Useful Reformulation for Numerical Implementation

Redefining State Space

- Define $\tilde{V} \equiv V - U$, $\tilde{\lambda}^E(\tilde{V}) \equiv \lambda^E(\tilde{V} + U) = \lambda^E(V)$

$$\tilde{\Pi}(\tilde{V}_t, z_t) = \max_{w_t, \{V_{t+1}(z_{t+1})\}} z_t - w_t + \beta(1 - \lambda^E(v))(1 - \delta)(1 - q)\mathbb{E}[\Pi(\tilde{V}_{t+1}(z_{t+1}), z_{t+1})]$$

$$\text{s.t.} \quad u(w) - (1 - \beta)U + \beta [\lambda^E(v)\tilde{v} + (1 - \lambda^E(v))\tilde{W}_{t+1}] \geq \tilde{V}_t$$

$$\tilde{v} \in \arg \max_{\hat{v}} \tilde{\lambda}^E(\hat{v})\hat{v} + (1 - \lambda^E(\tilde{v}))\tilde{W}_{t+1}$$

$$q = \mathbb{I}[\mathbb{E}[\tilde{V}_{t+1}(z_{t+1})] \geq 0]$$

$$\tilde{W}_{t+1} \equiv (1 - \delta)(1 - q)\mathbb{E}[\tilde{V}_{t+1}(z_{t+1})]$$

and

$$U = u(b) + \beta[\max_{\hat{v}} \tilde{\lambda}^U(\hat{v})\hat{v} + U]$$

Recursive Lagrangian

- The previous problem is computationally expensive:
It involves optimizing over $\{V_{t+1}(z_{t+1})\}$, a high dimensional object
- Marcet-Marimon (2019) and Balke-Lamadon (2022) propose an elegant trick

- Define

$$\mathcal{P}(\rho, z) \equiv \max_{\tilde{V}} \tilde{\Pi}(\tilde{V}, z) + \rho \tilde{V}$$

- Think of this as a Pareto problem with ρ being Pareto weight attached to workers
- We can recover the original value functions as

$$\partial_{\rho} \mathcal{P}(\rho, z) = \tilde{V}(\rho, z)$$

$$\tilde{\Pi}(\tilde{V}(\rho, z), z) = \mathcal{P}(\rho, z) - \rho \tilde{V}(\rho, z)$$

Recursive Lagrangian

- $\mathcal{P}(\rho, z)$ solve a (version of) Bellman equation:

$$\begin{aligned}\mathcal{P}(\rho, z) = \min_{\omega} \max_{w, \mathcal{V} \geq 0} & z_t - w + \rho \left\{ u(w) - (1 - \beta)U + r(\mathcal{V}) \right\} \\ & - \beta p(\mathcal{V})\omega\mathcal{V} + \beta p(\mathcal{V})\mathbb{E}_t \left[\mathcal{P}(\omega, z_{t+1}) \mid z_t \right]\end{aligned}$$

where

$$r(\mathcal{V}) \equiv \beta \left[W(\mathcal{V}) + \lambda^E(v(\mathcal{V}))(v(\mathcal{V}) - W(\mathcal{V})) \right]$$

$$W(\mathcal{V}) \equiv \left[\delta + (1 - \delta)q(\mathcal{V}) \right] U + (1 - \delta)(1 - q(\mathcal{V}))\mathcal{V}$$

$$p(\mathcal{V}) \equiv (1 - \lambda^E(v(\mathcal{V}))(1 - \delta)(1 - q(\mathcal{V}))$$

$$v(\mathcal{V}) \in \arg \max_v \lambda^E(v)(v - W(\mathcal{V}))$$

$$q(\mathcal{V}) \equiv \begin{cases} 1 & \text{if } \mathcal{V} \leq 0 \\ 0 & \text{if } \mathcal{V} > 0 \end{cases}$$